

## Nottingham Heritage Strategy List of Potential Heritage Projects

Many heritage projects and initiatives are already active in the city, and many more are programmed over the next few years. These projects, undertaken by individuals, groups and private and public organisations are an exciting foundation on which the city can build.

As part of the partnership approach to producing the Nottingham Heritage Strategy a series of potential projects were identified in consultation with stakeholders across the city. The feedback received has been collated into this List of Potential Heritage Projects, and structured according to the strategy's aims and objectives. The result is an inspirational framework of ongoing and potential ideas that can be used by groups and organisations in the city to understand, capitalise and celebrate the city's heritage. Importantly it is not an exhaustive list of projects, and its content will be regularly reviewed and elaborated on by the Heritage Lead.

Nottingham Heritage Strategy (2015-2030) and this List of Potential Heritage Projects should be used as a framework and context to stimulate new heritage projects in the city, providing a rationale for leaders, participants and funding organisations. Annual Action Plans will be put together using the List, with individual projects prioritised by the Heritage Panel in conjunction with lead organisations and stakeholders.



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## Aim: #1 Understanding

Objectives	Actions	Who might be involved?	Timescale/ Resources	Ongoing
a) Broaden our understanding	of the city's historic environment			
	A Bring holders of information together to undertake a review of the extent, availability and accessibility of heritage information alongside any gaps in our understanding	NCC, EH, NCC, Trent & Peak	Short	No
1.1 A thorough and growing understanding of the city's heritage	B Undertake study of information about Nottingham's social and cultural history and consider how it can be tangibly linked with the city's physical heritage	NCC,Theatres, Libraries, Museums, Archives and other cultural venues	Short	No
1.2 An understanding of the inherited character and evolution of the city	A Undertake a characterisation of the inherited character of the city. This could be achieved by a number of pilot projects, the results of which could inform the design of a common method that can be applied by local communities and/or developers in the city	NCC, Developers, local communities	Rolling programme - Medium	No
1.2 A fit for purpose suidence base about	A Expand and update the city's Historic Environment Record. Actively seek out new opportunities to create and integrate new evidence, including the Nottingham Caves Survey. This would include the resourcing of both paid and voluntary positions to manage and promote the resource	NCC, Developers, archaeological contractors, T&P	Rolling programme - Short	In part
1.3 A fit-for-purpose evidence base about the condition, value and significance of heritage	B Support research projects into specific elements of the city's historic environment, including:  - Lenton Priory  - Caves Survey  - Allotments  - The city's waterways  - Rights of Way  - Historic Parks and Green Spaces  - Historic routes and associated infrastructure  (e.g. bridges and tunnels)	NCC, EH, Community groups, Civic Trust, NCC, HLF, T&P	Rolling programme - Medium	In part
1.4 An evidence base that clearly conveys information about the quality, condition and significance of heritage assets, including	A Build on the national and county 'Buildings at Risk' surveys and adapt them as tools for proactively managing the city's built heritage	NCC, EH, Nottinghamshire County Council	Short	In part
their evidential, historical, aesthetic and communal value	B Improve the existing evidence base for the city's designated and non-designated heritage assets	NCC, EH	Medium	No

	<ul> <li>A Undertake a co-ordinated programme of increasing public access to digital heritage information, including:</li> <li>Nottingham caves survey, website and mobile application</li> <li>Mapped Geographical Information Systems information used for planning</li> <li>Relevant research and policy documents</li> </ul>	NCC, Experience Nottinghamshire, EH	Long	In part
1.5 Highly accessible information about the city's heritage, available in both traditional and technologically pioneering ways	<ul> <li>Support and continue a programme of curation, cataloguing and conservation of information, including:</li> <li>Theatre Royal archiving project</li> <li>Bromley House Library conservation and cataloguing initiatives</li> <li>Malt Cross performance and entertainment archive</li> </ul>	NCC, Bromley House, NCCL, Theatre Royal and other cultural venues	Rolling programme - Medium	Yes
	C Undertake a programme of making information about the city 'digital-ready', able to be made accessible as technological approaches become more accessible to heritage markets	NCC, Civic Society	Long	No
	Increase public access, including online, to the city's museum and gallery collections and information held within the Historic Environment Record	NCC	Medium	Yes
	<b>READY MADE PROJECT:</b> Nottingham University is interested in discussing the development of a New work for all major industries, museums and galleries, bringing together local heritage with digital hum University's Manuscripts & Special Collections. The project could feasibly integrate a schools' curricular could be a school of the country of the cou	nanities and including re		
b) Understanding the role of he	eritage in city life			
1.6 A thorough understanding of the actual and potential contributions heritage makes to city life	A Undertake a series of studies that clarify in real terms the actual and potential contributions that heritage brings to:  - Retail - Education - Growth & Development - Tourism - Social well-being and civic pride - Environment	EH, Nottinghamshire CC, NCC, Visit Nottinghamshire	Multiple - short	No
1.7 A localised level of knowledge about how heritage is valued amongst the city's	A Canvass opinion amongst the full range of the city's communities and stakeholders to understand the condition, use and perception of heritage in local areas. Consultations should include:  - A full cross section of the city's demographic  - Local community groups and societies  - Commuting populations  - Local businesses	Heritage Panel, NCC, Experience Nottinghamshire	Medium	No
demographic	B Compare the results of this research against other evidence bases about the city's environment, economy and demographic in order to inform a strategic approach to modelling risk and identifying future challenges and opportunities to heritage throughout the city	NCC, Universities, Research organisations	Rolling programme - Short	No
c) Understand needs, challeng	es and opportunities faced by all groups with a stake in the city's heri	tage		
1.8 A shared understanding of the issues and opportunities presented by the historic environment.	A Set up a heritage forum which, through regular updates, serves as a reference group and network for sharing good practice	NCC, Civic Society, BIG	Short	No
	B Conduct issue and opportunity-led reviews to identify potential opportunities for partnership working	Heritage Panel	Short	No
	C Undertake a programme of outreach to help raise understanding of potential avenues of funding and encourage the sharing of good practice	NCC	Rolling programme - Short	No

## Aim: #2 Capitalising

Objectives	Actions	Who might be involved?	Timescale/ Resources	Ongoing
a) Care for and improve our his	storic environment, using it to attract investment			
	A Undertake a regular review of sources of external funding and publicise amongst stakeholders	NCC	Rolling programme - Short	In part
2.1 A well-resourced historic environment	B Actively support heritage initiatives in the city through partnership working and sharing good practice	All	Rolling programme - Short	In part
that uses internal funding, skills and experience to attract investment	<ul> <li>Explore a range of appropriate structures, licences and management agreements that can be used to invigorate and sustain heritage assets such as through commercialisation, charitable status and voluntary management. Initial targets to consider include:         <ul> <li>Newstead Abbey</li> <li>Nottingham Industrial Museum</li> <li>Nottingham Castle</li> </ul> </li> </ul>	NCC, Communities		In part
	D Channel developer contributions into improving the historic environment, such as through the use of Section 106 agreements	NCC, Developers		No
	E Continue and develop a series of grant and other schemes to support improvements to specific elements of the historic environment:  - Shop front/building frontages - Parks and open spaces - Vacant Shops Grant Scheme targeting, amongst others: - Derby Road - Hockley  - West End Arcade - Hurts Yard - St James' Street - Cobden Chambers - Bridlesmith Walk	NCC, HLF, AHF		In part
2.2. Heritage that is valued and cared for, and has a central role in the city's economy and culture	A Establish a Buildings Preservation Trust for the City of Nottingham that works in conjunction with the Nottinghamshire Buildings Preservation Trust. The new Trust would be tasked with the conservation of historic buildings, finding suitable alternative uses and securing long-term ownership	NCC, Communities, Civic Society		No
DESIGNATED BUILT HERITAGE	B Based on both local and national Heritage and Buildings at Risk surveys, establish a curative programme of works to address the condition of heritage assets at risk. The programme should be delivered and monitored as part of the Heritage Strategy. Initial targets to include:  - Mapperley Hospital Chapel - County House - Clifton Rectory - Great Northern Warehouse - 41 Pilcher Gate - Basford Cemetery Chapel - Bulwell Dovecote - Bulwell Hall Stable Block - Condition of heritage assets at risk. The programme should be delivered and success at risk. The programme should be delivered and success at risk. The programme should be delivered and should be delivered and station conservation Areas	NCC, Owners, Developers	Rolling programme - Medium	In part

NON-DESIGNATED HERITAGE	<ul> <li>A Undertake a programme of repair and restoration works to non-designated historic assets in the city, including those buildings on the Local List:</li> <li>Bulwell Town Hall</li> <li>Bulwell former library</li> </ul>	NCC, Civic Society, Owners	Rolling programme - Medium	No
PLACES & SPACES	B Continue and broaden the number of area based initiatives in the city, including Townscape Heritage Initiatives and Partnership Schemes in Conservation Areas. Areas for preliminary targeting include:  - Carrington Street Stage 2 THI application - Nottingham Castle - Highfields Park - Derby Road - Mansfield Road - Mansfield Road - Market Street and Angel Row - Conservation Areas - Victoria Embankment and the Memorial Gardens	NCC, EH, HLF	Rolling programme - Medium to Long	Yes
b) Integrate the city's heritage	in strategic planning			
	A Ensure the historic environment is well supported in all relevant policies within the emerging Aligned Core Strategy for Broxtowe Borough, Gedling Borough and the City of Nottingham	NCC, Broxtowe, Gedling Councils	Short	Yes
	B Make sure that the historic environment is well integrated and considered in the preparation stages of local planning policies, (e.g. sustainability appraisals)	NCC	Ongoing	Yes
2.3 A robust and clear strategic policy framework that secures a sustainable future for heritage	C Review the key site allocations within the Nottingham City Land and Planning Policies document, alongside other potential sites in the city, and set out more detailed planning briefs for sensitive and opportunistic sites, helping to bring forward sustainable development (e.g. consider how development of the Castle College site could protect and enhance the setting of the Castle Rock)	NCC, EH	Short	No
	D Where required, develop specific heritage policies to safeguard and promote the sustainable development of the city's historic environment	NCC, EH, Civic Society	Medium	In part
	E Develop a policy to use the public estate in the city, targeting historic buildings for regeneration remaining in public ownership or transferred	NCC	Short	No

2.4 Plans that embrace the value of heritage in setting out a future for the city	<ul> <li>A Ensure the historic environment, and public perception of it, is well integrated in the process of preparing and reviewing strategic plans concerning the future of the city. Examples of such documents include:         <ul> <li>Master plans</li> <li>Time and Place Plan</li> <li>Southern Gateway Project</li> <li>Destination Management Plan</li> <li>Growth Plan</li> <li>Retail Strategy</li> </ul> </li> </ul>	Nottingham Regeneration Ltd, Universities, Experience Nottinghamshire, NCC	Rolling programme - Short	In part
c) Develop, improve and apply	mechanisms and guidance to manage the city's heritage			
2.5 A development management system	<ul> <li>Prepare, adopt and provide supplementary planning documents and/or planning guidance to clarify the historic environment's role in growth and development. Common challenges faced by key stakeholders should be prioritised, including:         <ul> <li>Nottingham's caves</li> <li>City Urban Design Guide</li> <li>The city's waterways</li> <li>Characterisation</li> <li>Shop front design</li> <li>Archaeology</li> <li>Buildings at Risk</li> <li>Constructive Conservation</li> </ul> </li> </ul>	NCC, EH	Rolling programme - Medium	In part
that engages with heritage issues and opportunities at early stages	B Review, prepare and adopt appraisals and management plans for the city's 31 Conservation Areas	NCC	Rolling programme - Short	In part
	C Review, prepare and adopt appraisals and research agendas for the city's Archaeological Constraint Areas	NCC	Rolling programme - Short	No
	Adopt guidance on criteria for identifying entries on the Local List of undesignated heritage assets currently maintained by the Civic Society. Through the Local Plan, formally bring the list into play as an evidence base for planning and development	NCC, Civic Soc	Short	No
	E Prepare community-led plans to enable local people to have a greater say and influence about the heritage of their areas	Communities, NCC, EH	Medium	No
2.6 Information and guidance about the historic environment that is easily accessed	A Review of existing sources of information and consider how access to them can be provided in a more integrated way including, but not limited to, online	NCC, Civic Society, EH	Short	No
	<b>B</b> Develop guidance for key groups, such as developers and communities, on how to access and apply relevant heritage information	NCC	Medium	No
	C Actively promote resources of heritage information as part of the city's cultural offer, providing clear signposting at venues, shops and events.	Venues, Retailers, Experience Nottinghamshire, NCC, Developers	Rolling programme - Medium	In part

2.7 The ability to monitor the condition of the city's heritage as it develops	A Develop a new range of monitoring frameworks to respond to new evidence about the historic environment and to monitor change and progress, including the delivery of this strategy. Indicators might include:  - Buildings at Risk  - Architectural design review  - Strategic objectives/actions  - Visitor numbers  - Use of cultural services  - External funding  - Community-led projects	NCC, Experience Nottinghamshire, NCCL, Communities	Multiple - short	In part
d) Invest in developing the nec	d) Invest in developing the necessary resources, expertise and skills			
2.8 A well-resourced and expert community of professionals and volunteers	A Develop and undertake a collaborative programme of heritage training and outreach aimed at improving skills and understanding amongst council officers, members, communities and private sector professionals in the city	NCC, EH	Rolling programme - Short	No
that brings together skills and expertise to the benefit of the city's historic environment	B Develop and undertake an educational programme aimed at sustaining and improving the traditional skills required to conserve and restore the city's heritage	NCC, EH	Rolling programme - Short	No
2.9 A connected community of professionals and volunteers that brings	A Encourage existing, and support the creation of new, groups and networks which can bring together heritage skills and expertise	Heritage Panel, NCC, Third Sector	Short	In part
together resources, skills and expertise to the benefit of the city's historic environment	B Further develop involvement with local, regional and international organisations and networks, maximising opportunities to share resources, skills and promote the city's heritage in collaborative ways	NCC	Short	In part

## Aim: #3 Celebrating

Actions	Ongoing And Potential Initiatives	Who might be involved?	Timescale/ Resources	Ongoing
a) Develop stronger physical co	onnections between people and the city's heritage			
	<ul> <li>Develop a strategy to increase levels of physical access to heritage assets throughout the city, including:         <ul> <li>The city's network of caves, including a new Caves Visitor Centre</li> <li>Nottingham Castle, beginning with the new Nottingham Castle Project</li> </ul> </li> <li>The city's parks including Wollaton Hall and Deer Park, Highfields Park, Forest Recreation Ground and Victoria Embankment</li> <li>Privately owned historic buildings</li> <li>Cemeteries (e.g. The Rock and General Cemeteries)</li> <li>Historic Churches</li> </ul>	NCC, Owners, Civic Society,	Multiple - medium	In part
	B Use the city's heritage, both physical and social, as an inspiration for characterful and locally distinctive public realm initiatives that emphasise and reinforce local heritage	NCC, Local societies, developers, Civic Society	Ongoing	In part
3.1 A well-connected navigable cityscape that encourages full exploration of the city's heritage	<ul> <li>Improve the presence of key historic buildings, monuments, parks and open spaces. This could be achieved through:         <ul> <li>Public realm works</li> <li>Events</li> <li>Signage, including brown heritage signs and plaques</li> <li>Lighting</li> </ul> </li> </ul>	NCC, Civic Society	Medium	In part
	<ul> <li>Undertake a programme of improvements to the city's public realm aimed at reinvigorating key historic routes and their associated infrastructure. These could include: <ul> <li>Malin Hill</li> <li>Sussex Street to Garner's Hill steps</li> <li>City centre alleyways</li> <li>East / west pedestrian route from Castle Road to the Broadmarsh</li> <li>St. James' Street</li> <li>Canal Street</li> <li>Lace Market</li> <li>Castle to Market Square</li> <li>Carrington Street</li> <li>Railway lines</li> <li>The canal and river corridors</li> </ul> </li> </ul>	Developers, Local Groups, NCC	Rolling programme - Long	In part
	E Use future developments to revive, reinvigorate and promote heritage assets and the city's overall sense of place, developing stronger bonds between city living and the historic environment	Developers, NCC, Civic Society, English Heritage	Rolling programme - Short	In part

	A Position and develop transport infrastructure around key heritage assets, highlighting their contributions to the townscape and consolidating their common role as landmark features that aid navigability	NCC, Developers	Multiple - Medium	In part
3.2 A transport infrastructure that actively	B Consider historical lines of movement into, out of and around the city, when developing new transport infrastructure, using them as a basis to affirm and celebrate experiential elements of the city's heritage		Rolling programme - Medium	In part
connects people with Nottingham's historic fabric	C Use characteristic and historic assets within the townscape as assets to anchor transport infrastructure off e.g. the Theatre Royal tram stop. This should include consideration of all methods of transport, including the city's waterways, trams, trains, cycle and pedestrian routes	NCC	Rolling programme - Medium	In part
	D Use the experiences of moving around the city as mechanism for people to explore and become familiar with its variety and distinctiveness. This could be achieved through effective signposting, outreach programmes, the laying out of 'heritage trails' and the introduction of new modes of transport such as a 'boat bus' along the river or canal	NCC, Developers, Civic Trust, Local Societies	Multiple - Short	No
b) Establish better intellectual	connections between people and the city's heritage			
	Review of the existing public dissemination of heritage information, identifying untapped resources and gaps in provision. These might include:     Nottingham Urban Archaeological Database and Historic Environment Record     Origins of Nottingham Project     The city's waterways	Civic Society, NCC, cultural venues and services, institutions and organisations	Short	No
3.3 A collective approach to the interpretation and sharing of information about the city's historic environment	B Develop an interpretation strategy to improve public access to cultural heritage information	Heritage Panel, NCC, Experience Nottinghamshire	Short	No
	Prepare a digital media strategy for the city which considers the contribution that heritage information can make both individually and in conjunction with other types of information	Heritage Panel, NCC, Experience Nottinghamshire	Short	No

	A Use the physical and social history of places to inform the design and content of street signage and interpretation materials across the city, drawing people's attention to the historic environment and sense of place. This to include a continuation of the Civic Society's scheme of erecting commemorative plaques on buildings and at sites of local significance	Civic Society, NCC, Experience Nottinghamshire	Rolling programme - Short	In part
3.4 An active cityscape that encourages	<ul> <li>Integrate digital technologies with traditional approaches to interpretation, to offer a more indepth experience of the city's historic environment. Emphasis should be given to bridging the link between social and physical heritage. Options could include:         <ul> <li>QR codes</li> <li>Pop-up maps</li> <li>Mobile applications (e.g. Caves App and Victorian walking tour guided by smartphone messaging)</li> <li>Augmented reality</li> <li>Public art in streets, venues and businesses</li> <li>Welcome packs for visitors by rail, road, bike and boat</li> </ul> </li> </ul>	NCC, Experience Nottinghamshire	Rolling programme - Short	In part
people to investigate Nottingham's heritage	C Develop and implement a programme of "street activation" using heritage information and assets. This may include street art, theatre and interpretation about an area's heritage	Experience Nottinghamshire, Civic Trust, NCC, local businesses, local communities	Rolling programme - Short	No
	<b>READY MADE PROJECT:</b> As well as their other educational priorities, Nottingham Arts Theatre is k education centre. Nottingham more than any other city, because of Goose Fair, has a history of street clowns, stretching back to the 1500s.			
	<ul> <li>Develop and promote a suite of informative heritage trails, factual packages and tours through the city</li> <li>Walking and cycling routes (e.g. Civic Trust Heritage Walks)</li> <li>Heritage bus tours</li> <li>Canoe and boating trails</li> </ul>	Civic Trust Experience Nottinghamshire, Local Societies	Rolling programme - Short	No

c) Engage people about the cit	y's heritage			
	A Review the role of heritage in schools' educational offer and seek to:  - Facilitate the use of heritage information in education  - Increase the number of school visits to heritage assets, attractions and historic areas within the city	Local Authorities in the East Midlands, NCCL, Experience Nottinghamshire, NCC	Rolling programme - Medium	No
3.5 Empowered communities, passionate about and able to participate in the	B Develop a programme of heritage projects and initiatives that generate closer links with the city's undergraduate and postgraduate communities. Projects should deliver mutual benefits including relevant work-based experience for students and professional-level work for heritage partners	All	Rolling programme - Short	In part
heritage of their local areas and the wider city	C Review the extent of community understanding and value of heritage, and go further to establish and promote formal lines of consultation to increase community ownership and involvement in decision making	NCC, English Heritage	Short	No
	<ul> <li>Continue to develop community archaeology and heritage programmes in the city such as:</li> <li>The city's open spaces such as Wollaton         Hall and its parkland</li> <li>Lenton Priory</li> <li>Archaeology days and digs</li> <li>St Anne's allotments</li> <li>The city's cemeteries</li> <li>Community Buildings at Risk survey</li> <li>Museum of Nottingham Life</li> <li>Nottingham Industrial Museum</li> <li>Green's Windmill</li> </ul>	Local Communities, EH, T&P, Civic Society	Rolling programme - Short	In part

	A Develop a media and marketing strategy for the city's historic environment, providing regular updates about the city's heritage and promoting successes to stimulate good practice and attract further investment to the city	NCC	Short	No
	<ul> <li>Institute an awards scheme that recognises good practice and contribution in various heritage and heritage related disciplines such as:</li> <li>Urban design</li> <li>Landscape design</li> <li>Architecture</li> <li>Conservation and re-use</li> <li>Community projects</li> </ul>	Heritage Panel, NCC	Short	No
	<b>READY MADE PROJECT:</b> The Civic Society already has a commendation scheme that recognises be expanded and the former Lord Mayor's Award for Urban Design reinstated to form the basis for a promotes good practice in Nottingham.			
	C Actively put forward organisations and projects for award schemes able to recognise and reward cultural heritage attraction and services delivered in the city, including:	Heritage Panel,	Rolling programme - Short	In part
3.6 A valued and cherished historic environment, celebrated by all communities in the city	<ul> <li>Raise the profile of the city's heritage and the resources available to understand it, through continuing and expanding a programme of outreach. Underused elements, such as archaeology and social history, should be prioritised.</li> <li>Hold an annual public day conference on Nottingham's heritage for the launch of the Heritage Strategy</li> <li>Use the Origins of Nottingham project to enable public access to information about Nottingham's earliest history</li> <li>Build on the collections and interpretation of Nottingham's Lace Industry held at Brewhouse Yard to create a clear and accessible visitor experience</li> </ul>	SG, NCC, YAT, EH, Civic Trust	Rolling programme - Medium	In part
	E Continue and develop a commemorative programme of events to celebrate and recognise stories and symbols of local and national heritage. These to include:  - WWI centenary  - Theatre Royals' 150th anniversary  - Historic industrialists  - Famous residents  - The forthcoming UNESCO "City of Literature" bid	Heritage Panel, Loca Societies and Organisations	Rolling programme - Short	In part
	<b>READY MADE PROJECT:</b> In 2015 Nottingham will bid for UNESCO City of Literature accreditation drawing its literary and creative enterprises and other cultural and economic stakeholders together. I cultural tourism, improve literacy, encourage social cohesion and inclusivity, and support creative but	n turn it will provide a	foundation for incre	

d) Broaden the appeal of herita	age, diversifying and enhancing how it is experienced			
	A Use the Nottingham Arts Framework to promote and support the city's many cultural assets and attractions, such as theatres, galleries, cinemas and music venues, recognising their key role as links and routes into the city's heritage	NCC,Retailers, Businesses, NCCL	Rolling programme - Short	Yes
0.7. A vibrant advantianal and artistic offer	B Provide a more combined and 3.1 cultural offer for the city's heritage including a joint ticketing and information policy between all providers of heritage attractions	NCC, Independent Heritage Organisations	Short	No
3.7 A vibrant educational and artistic offer, promoted and experienced through the city's cultural venues	C Develop a series of initiatives that explore and re-establish the cultural links between different elements of the city's heritage such as Entertainment, Working Life and Education. These initiatives should consolidate seemingly dispersed elements of the city's heritage into a linked package, raising awareness of the city's cultural heritage and how previous generations lived and worked in the city	NCC, Communities, Universities, Schools and Colleges		In part
	<b>READY MADE PROJECT:</b> The Malt Cross is keen to develop a link with The Framework Knitters M in the city centre to show how Victorians earned their money in the city (e.g. in the knitting factories), the Malt Cross) and what happened when too much fun led them astray (e.g. leading to a visit to the	how they socialised a		
3.8 An active role for the historic environment that contributes to both day-to-day living and major events	<ul> <li>A Identify potential heritage event spaces in the city, and stimulate their use in pro-active ways. This will include:</li> <li>Granting of permissions e.g. Licensing</li> <li>Infrastructure (e.g. electrical points)</li> </ul>	NCC, Experience Nottinghamshire	Medium	In part
	B Through the Nottingham Arts Framework continue to incorporate the city's heritage in the city's programme of cultural, educational and business events, taking opportunity to showcase Nottingham's rich heritage. Current examples include:  - No Tomorrow Festival  - Goose Fair  - Game City  - The Christmas Market  - Nottingham European Arts and Theatre Festival	English Heritage, NCC, Owners, Independent Heritage Bodies	Medium	Yes
	<ul> <li>Expand the existing programme of heritage events across the city to encourage greater awareness of, access to and participation in the historic environment:</li> <li>Annual Heritage Open Days</li> <li>Bromley House Public Lecture Series</li> <li>Civic Trust Heritage Walks</li> </ul>	Civic Society, NCC, Bromley House, Heritage Panel	Rolling programme - Short	Yes
	<ul> <li>Continue to encourage the creative use and re-use of heritage in new contexts, such as shops, attractions, galleries, restaurants and pubs. Ongoing and further initiatives include:</li> <li>The city's network of caves</li> <li>Open spaces and streetscapes</li> <li>Warehouses and Industrial Heritage</li> </ul>	NCC, YAT, Civic Society, Developers, Retailers, Owners	Rolling programme - Short	Yes

e) Promote the city's heritage as a core and integrated part of its cultural offer				
3.9 A vibrant and attractive cultural heritage offer that is well integrated with how the city promotes itself	A Develop an understanding of the different elements of the city's cultural heritage offer, identifying key figureheads, assets and attractions that form the crux of the city's historic identity	Experience Nottinghamshire, NCC	Short	In part
	B Define the nature of the contributions heritage makes to the city's identity, understanding its roles in promoting local distinctiveness, civic pride and a Nottingham brand	Experience Nottinghamshire, NCC	Short	No
	C Undertake market research to understand what aspects of Nottingham's heritage are well established and working well and what parts would benefit from greater levels of exposure, access and investment	Heritage Panel, English Heritage, Civic Society, Independent Heritage Organisations	Short	No
	D Review current marketing approaches for the city and consider where and how these can be enhanced by the city's cultural heritage offer	NCC, NCCL, Experience Nottinghamshire	Short	No
	E Undertake a co-ordinated heritage-based marketing programme to increase visitor numbers to heritage properties and venues in the city	NCC, NCCL, Experience Nottinghamshire	Long	No
	F Promote Nottingham's heritage in conjunction with other cultural assets in and around Nottinghamshire, encouraging the city to act as a cultural hub for the East Midlands	Experience Nottinghamshire, NCC, and Regional Partners	Rolling programme - Short	In part
	G Actively integrate the city's distinct heritage into current and future ways by which it markets itself to external audiences including at county, regional, national and international scales	All	Rolling programme - Short	In part
	<b>READY MADE PROJECT:</b> The University of Nottingham wants to promote a more ambitious, outward-looking role for Nottingham's heritage internationally, including international collaborative projects in order to further develop the visitor economy. Initiatives such as the Wollaton Dinosaur FEATHERS Exhibition 2013 and the forthcoming Nottingham-China Dinosaur Festival show how the university's international links can help underpin			

ambitious international programming.

